

### **MINUTES OF FOURTEENTH ANNUAL MEETING**

### **BOARD OF DIRECTORS OF PROCINORTE**

August 2-3, Guadalajara, Mexico, 2012

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### 1. Background and Main Meeting Objectives

The 14<sup>th</sup> Annual Meeting of the PROCINORTE Board of Directors (BoD), corresponding to the programming year from October 2011 to July 2012, took place at the Hotel Riu Plaza, Guadalajara, and the Centro Nacional de Recursos Genéticos (CNRG-INIFAP), Tepatitlán, both in Jalisco, Mexico on August 2 and 3, 2012.

The main objectives of the meeting were:

- 1. To review the PROCINORTE Task Forces (TFs): composition, annual progress and achievements
- 2. To analyze progress made by the TFs in the formulation of their Strategic Plans
- 3. To review the results achieved by the Executive Secretariat (ES)
- 4. To discuss:
  - Electronic consultation on invasive species, forestry and climate change
  - "Beans Project" funded by PROCINORTE and carried out by INIFAP, and decide on next steps
  - IICA's Technical Cooperation Fund (FondTC) project "Revitalizing a Cherished Crop: Mango Chain development in Haiti" with participation of INIFAP and AARS, and potential support from AAFC
- 5. To discuss budget and other relevant issues

### 2. Opening Ceremony

Welcoming remarks were given by Dr. Pedro Brajcich, Director General of the Instituto de Investigaciones Forestales, Agrícolas y Pesqueras (INIFAP) who acknowledged the role of PROCINORTE in promoting collaboration and knowledge exchange on scientific topics of high relevance for INIFAP and Mexican agriculture.

Dr. Caird Rexroad, Chair of PROCINORTE, opened the meeting highlighting PROCINORTE's continuous commitment to promote research and cooperation between the three member countries and increasing the opportunities to carry out activities to benefit other regions.

Dr. James French, IICA's Director of Technical Cooperation spoke on behalf of the Institute indicating that PROCINORTE is part of the hemispheric network supported by the Institute to promote innovation and research. He remarked on the vital role that PROCINORTE could play at transferring the wealth of knowledge generated by the three countries' research to other countries in Latin America and the Caribbean (LAC) that could benefit from these scientific advances.



## 3. Approval of the Agenda

As proposed by the Chair, the BOD approved the agenda (Annex 1).

# 4. Approval of the Minutes of the XIII<sup>th</sup> Meeting and Follow-up

The decisions taken by the BOD during the XIII Meeting in Washington, DC, were read out by the Executive Secretary (ES) and were ratified by the BoD. Dr. Fraleigh requested that the relevant PowerPoint presentations be integrated in the final version of the minutes.

Dr. Rexroad requested that the institutions quantify their in-kind contributions to PROCINORTE to demonstrate the commitment from the three countries. Canada has made an effort to quantify its in-kind contributions to the work of the TFs.

As a follow up from the XIII meeting, the BoD held a discussion regarding programming activities for 2013 because it has been difficult to obtain the TFs' proposed annual programs and budgets on time to request funding from IICA and from the institutions members. One of the problems is the limited targeted funding available from the research institutions for the tri-lateral work of PROCINORTE as pointed out by both Drs. Rexroad and Fraleigh. INIFAP's President indicated that the Institute would make an effort to allocate funding if the request is made by October.

BoD Decision: Request that the TF submit their annual plans in September 2012 for approval by the Board in October. Then the BoD will make a formal request for funding to the IICA Administration in October, 2012 based on the proposed budget.

### 5. Report of PROCINORTE's Activities in 2011

The Executive Secretary (ES) presented a Report on the activities from October 2011 to July 2012 in support of PROCINORTE's technical work.

There have been advances in task force composition as there are new members. Dr. Julio Vicente Figueroa-Millán was designated by INIFAP as Mexico's representative in the Animal Health Task Force. He is a researcher at the Centro Nacional de Investigación Disciplinaria en Parasitología Veterinaria, located in Jiutepec, Morelos. Also SENASICA designated Dr. Assaid Heneidi, Director of Epidemiology and Risk Analysis as focal point in this TF in view of the importance of trilateral collaboration between the regulatory authorities in the area of animal diseases.

AAFC designated Dr. Axel Diederichsen as Canada's new representative in NORGEN after Dr. Ken Richards retired early in the year. Dr. Diederichsen's areas of expertise include genebank management with emphasis on characterization, evaluation, maintenance, distribution and acquisition of plant germplasm of crop species and their wild relatives. The ES sent letters to welcome them on behalf of PROCINORTE.



Several outreach activities were carried out to enhance PROCINORTE's links and collaboration with other PROCIs and countries. Dr. Darcy Rios Leal from the Universidad de Concepción in Chile and Dr. Ariana Digilio from INTA, Argentina, were sponsored to participate in the First Symposium on *In Vitro* and cryopreservation of genetic resources organized by INIFAP and PROCINORTE.

PROCINORTE contributed to circulate the electronic consultation on "Innovation in family agriculture" organized by FORAGRO. The results of this consultation will serve as a basis for recommending more research for the development of small farming agriculture in the GCARD-2 conference later this year in Uruguay. PROCINORTE is also contributing to FORAGRO by supporting the participation of Mr. Ryan Moore representing PROCINORTE; and Dr. Robert Fireovid (Director National Program of Bioenergy, ARS/USDA), as speaker in the panel "Opportunities and Challenges for Bioeconomy in Latin America and the Caribbean".

PROCINORTE's ES participated in the International *Workshop on Agriculture Innovation Systems*, organized by the World Bank and in the *Foresight Workshop*, organized by CIAT and IDB, both in Washington. Also, as requested by the BOD, the ES explored potential collaboration with other PROCIS. The opportunity to develop a joint project between PROCINORTE and the Caribbean Region on agricultural health is being anticipated as these are prioritized topics in both regions.

Followed the ES's presentation, the Mexican chairs or representatives in each Task Force presented the activities carried out during the period as follows: Dr. Fernando de La Torre Sánchez (NORGEN), Dr. Samuel Salazar (Tropical and Sub-Tropical Fruits), Dr. José Isabel Lopez (Plant Health) and Dr. Julio Figueroa-Millán (Animal Health). Changes in the composition and activities of the TFs were discussed.

*BoD Decision:* the BoD accepted the ES's annual report and thanked the ES and TF representatives for their presentations.

### 6. **PROCINORTE and Task Force Strategic Plans**

The ES indicated that the alignment of the TF strategic plans with that of PROCINORTE has facilitated the advance of activities during the year. She noted that the PROCINORTE Strategic Plan will expire in 2013.

The ES presented the TF strategic plans indicating how these relate to the umbrella of the PROCINORTE strategic plan. It was clear that the mission, vision and strategic objectives of the four Task Forces are now aligned with those of PROCINORTE along the tri-lateral priorities. The niches for each TF are clearly delineated as being unique to strengthen trilateral cooperation in the Northern Region. Each TF has also defined its



strategy for implementing tri-lateral collaboration as well as the constraints faced in their implementation.

### 7. Update on Agriculture and Agri-Food Canada Research

Dr. Brad Fraleigh, Director of Multilateral Science and Technology Relations at AAFC, indicated that AAFC has created the Science and Technology Branch to integrate research, development and transfer (RD&T) activities by re-aligning AAFC capacity and transforming the approach to RD&T.

In his presentation, Dr. Fraleigh stressed AAFC's commitment to continue supporting the four technical priorities of PROCINORTE (tropical and sub-tropical fruits, genetic resources, plant and animal health). He indicated that the in-kind contributions of his organization to PROCINORTE amounted to CAD\$192,940 during 2012.

He concluded with ideas for future directions and challenges for PROCINORTE related to "outreach" to other countries in the Americas, "in-reach" to involve more Canadians in PROCINORTE's activities, "in-kind" leveraging of science capacity and seed money, exploration of other themes of common interest to the three Northern Region countries and raising awareness of the value and achievements of PROCINORTE

# 8. Electronic Consultation Research in Forestry, Climate Change and Invasive Species

Following the BoD Decision that PROCINORTE should carry out a consultation on a general theme on invasive alien species with strong aspects of forest health and climate change, an electronic consultation was carried out between March and May, 2012. A total of 1,168 professionals (181 from Mexico, 642 from Canada and 345 from United States) were contacted by a consultant and received a simple questionnaire on the topic. The survey was shared with the experts through the web based service Survey Monkey in English for the US and Canada, and in Spanish for Mexico.

The results indicated that researchers, scientists and policy-makers in Canada and the US are concerned about the consequences of invasive species and climate change for agriculture than other issues. Contacts in Mexico are more concerned about protecting forests and issues of deforestation and forest sustainability. Forest fires also seem to be a major concern among the scientific community.

The institutions identified as dealing with the issues at the trilateral level are in the different disciplines of concern: the North American Plant Protection Organization (NAPPO, <u>http://www.nappo.org</u>), the Entomological Society of America (ESA, <u>http://www.entsoc.org/about\_esa</u>), the North American Forest Commission (NAFC, one of



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*Cooperative Program in Agricultural Research and Technology for the Northern Region Programa Cooperativo en Investigación y Tecnología Agrícola para la Región Norte* 

six regional forestry commissions of the Food and Agriculture Organization of the United Nations (FAO, <u>http://www.fs.fed.us/global/nafc/welcome.html</u>), the Tephritid Workers Database, <u>http://en.wikipedia.org/wiki/Tephritid Workers Database- cite\_note-1</u>, the Plant Management Network (PMN, <u>http://www.plantmanagementnetwork.org</u>), NAWMA, the Global Research Alliance on Agricultural Greenhouse Gases (<u>http://www.globalresearchalliance.org</u>), the U.S. Department of Agriculture Technical Advisory Group (<u>http://www.ornl.gov</u>), the Western Wildland Environmental Threat Assessment Center of the USDA Forest Service, the National Institute of Food and Agriculture (NIFA, <u>http://www.csrees.usda.gov/about/glossary.html</u>), and the Western Governors' Wildlife Council (<u>http://www.westgov.org/wildlif</u>).

It was unclear how to proceed with the results of the consultation given that various mechanism are already in place that deal with the several issues raised.

BoD decision: the Board members thanked the ES for the consultations undertaken thus far and agreed that the pertinence of PROCINORTE to engage in these topics is a pending topic that needs to be addressed in the next BoD meeting.

# 9. Response to the Highly Pathogenic Avian Influenza (HPAI) Outbreak in Mexico

The members of the Animal Health TF have been very concerned about the highly pathogenic avian influenza outbreak in Mexico reported in June. They held a teleconference with participation from specialists from APHIS-USDA to discuss the issue and determined that the outbreak is also of concern for the US and Canada. Since collaboration on influenza among the three countries has been initiated through the sponsorship of PROCINORTE, the TF proposed the BoD that funds be identified to assist in developing a strategy for controlling this new HPAI outbreak.

Dr. Heneidi pointed out SENASICA's efforts to control this epidemic, which included establishing a surveillance zone. Bilateral collaboration between Mexico and the US is underway for virus genome sequencing, vaccine studies, and chicken pathogenesis studies at the Southeast Poultry Research Laboratory ARS/USDA. The discussion lead to the recommendation that PROCINORTE invest seed funding to bring experts from the three countries together to formulate a proposal aiming at providing genetic information on the virus and other topics to finally standardize diagnostic tests.

BOD Decision: the BOD approved the use of \$20,000 to bring PROCINORTE experts together to discuss and formulate a project proposal to provide genetic information on the virus, identify risk factors, develop surveillance methodologies, understand the epidemiology and standardize diagnostic tests. Funding previously allocated to



forestry, climate change and invasive species will be used for this purpose, but additional outside funding should be identified to carry out the project.

# **10.** Project Revitalizing a Cherished Crop: Mango Chain Development in Haiti

The ES made a short presentation on the project "Revitalizing a Cherished Crop: Mango Chain Development in Haiti" which has been approved by IICA's Technical Cooperation Fund (FondTC). This project will be implemented by the IICA Offices in the US and Haiti with collaboration from fruit specialists from INIFAP and ARS/USDA.

The BoD applauded this initiative as an example of North-South collaboration. They indicated that this activity although supported by two members of PROCINORTE should not be part of work plan as this is not a trilateral activity. However, it was indicated that specialists from Canada could be available to consult and provide information for the implementation of the training workshop planned in the project, if this was necessary.

## **11. Results of the "Beans Project"**

Dr. Jorge Acosta, plant breeder from INIFAP presented the results of the *Phaseolus* bean germplasm activities supported by NORGEN and the Sistema Nacional de Recursos Fitogenéticos (SINAREFI, Mexico). He indicated that several *Phaseolus* accessions were acquired during 2005 in three states in collaboration with NORGEN, and seed of the crop wild relatives was increased. His study concluded that large amounts of variation remain untapped in wild *Phaseolus* species and that although large diversity still remains, erosion of wild beans is an ongoing trend in the country.

A fruitful discussion about the importance of carrying out this research was held. The member of the BoD from Canada indicated that since the germplasm collection was supported by PROCINORTE, INIFAP should make the seeds acquired and the information on their characterization available to AAFC and ARS/USDA.

The BOD noted the relevance for agricultural genetic resources of the FAO *International Treaty on Plant Genetic Resources for Food and Agriculture* and the recently adopted *Nagoya Protocol on Access to Genetic Resources and Benefit-Sharing* under the Biodiversity Convention.

BOD Decision: it was agreed that (1) the germplasm collected will be deposited at the CNRG, and (2) that Mexico and Canada will facilitate the transfer of the bean seeds from the project using standard procedures (MTA, phytosanitary certificate, etc), so that the germplasm can be studied in Canada and the United States and the results shared for the benefit of the three countries.



BOD Decision: a report in English will be prepared by INIFAP and share with NORGEN.

## 12.FORAGRO and GCARD-2

Dr. French delivered a presentation on the activities of the Forum for the Americas on Agricultural Research and Technology Development (FORAGRO), a forum for dialogue and knowledge exchange among the main public and private actors and stakeholders in agricultural research in the Hemisphere.

He highlighted the main expected outputs of the FORAGRO meeting to be held in Lima, August 21- 23, 2012 as:

- To set the research and innovation agenda related to family farming in the Hemisphere Latin America and the Caribbean in line with a vision to 2030;
- To define the key elements of the Hemisphere 's participation at GCARD 2012 in the areas of foresight, partnership and capacity building;
- To foster discussion on relevant issues, such as: bio-economy, new partnerships for research / extension, a prospective vision, knowledge management and the role of women in the development of technology; and
- To obtain inputs for the development of a strategy to strengthen the national agricultural innovation systems (NARS) of the Hemisphere.

In relation to output 1, FORAGRO carried out a hemispheric consultation that led to the preparation of a position paper "*Foresight and partnerships for innovation and impact on small-holder livelihoods*" which will be presented by FORAGRO at the Global Conference in agricultural Research for Development (GCARD-2) in Uruguay, October 2012.

The BOD discussed how to improve the opportunities to include inputs from Canada and the US in FORAGRO's priorities, agendas and decisions. French pointed out that Canada and US are technical cooperators with the LAC countries, as sources of knowledge and information, but as part of FORAGRO their priorities are also considered. He explained that priority areas are identified by different processes, and that the regions (PROCIs) come together and discuss priorities under the FORAGRO umbrella.

BOD Decision: (1) to strengthen representation of PROCINORTE countries in the FORAGRO and GCARD meetings with support from IICA and (2) to discuss the results of FORAGRO and GCARD-2 in the 2013 meeting of the PROCINORTE BOD.



### **13. PROCINORTE Financial Issues and Work Plan 2013**

IICA reaffirms its commitment to PROCINORTE in providing 40% of the time of the ES to PROCINORTE; however the operational funds that IICA provides have been variable over the last years. In Dec. 2010, IICA allocated US\$27,000 for operations, a sharp decline from the allocation of over US\$125,000 in previous years. This prompted the members of the BOD to engage in a series of communications with IICA's Director General during 2011 that finally resulted in a total budget of \$108,000 allocated to PROCINORTE for 2012.

This funding was allocated to the scientific work of the four TFs and the activities of the ES, mainly to carry out the BOD meeting 2012, and to support the participation of PROCINORTE's delegates in regional forums and meetings. The ES presented a summary report of the budget execution to date (August 2012) that shows a balance of US\$73,445.72. She indicated that a budget of US\$48,203.05 is already committed to activities to be implemented by December 2012.

The ES also presented a draft work plan for PROCINORTE for 2013 that includes support for the technical work of the TFs (Annex 2), which was modified by the BoD members.

BoD decision: the members BOD approved the work plan in Annex 2 and engaged to continue efforts to identify in-kind contributions to PROCINORTE's activities.

# 14. Additional Business

The Board members expressed their satisfaction with PROCINORTE's activities during 2012 and congratulated the members of the TF for their excellent collaboration in their areas of expertise.

The BoD agreed to meet in Canada in 2013 (location to be determined), an activity that will be planned in coordination with Dr. Fraleigh. The date of such meeting will be announced early during 2013 to allow BOD members to plan accordingly. It was suggested that the dates of BOD meetings should be synchronized as far as possible with the timing of IICA budget decision-making.

The list of participants in the 2012 meeting is given in Annex 3.

### **15.Visit to CNRG Facilities**

Dr. Fernando De La Torre Sanchez, Director of CNRG, hosted a visit to the CNRG facilities. CNRG was inaugurated in March 2012 by Mexican President, Lic. Felipe Calderón Hinojosa. During the visit the BOD members learned about the efforts made by Mexico to preserve its wide genetic diversity.



CNRG is one of the largest genebanks in the world and the only one with capacity to preserve germplasm from aquatic organisms, crops and relatives, forest species, livestock and microbial organisms in a single facility. It will be equipped with cutting edge technology and skilled professionals to keep up to three million samples for long periods. In its first phase, it is equipped to preserve up to 900,000 samples, contributing to crop genetic resources characterization using biotechnological tools. It is linked to breeding programs on grains, livestock, fish and forest species, aiming at improving food production.

The BoD members congratulated the CNRG and warmly thanked Dr. De La Torre for the informative and hospitable visit.



### 16. Annexes

#### ANNEX 1. AGENDA XIV ANNUAL MEETING BOARD OF DIRECTORS OF PROCINORTE/

#### AGENDA DE LA XIV REUNION ANUAL JUNTA DIRECTIVA PROCINORTE

GUADALAJARA, JALISCO, MEXICO AUGUST 1-3, / 1-3 AGOSTO, 2012

	Wednesday August 1 /Miercoles 1 Agosto
Arrival of participa	ants: Members of the BOD, Representatives of Task Forces, IICA staff
	ticipantes: Miembros de la Junta Directiva, Representantes de Fuerzas de Tarea,
Personal de IICA	
Thursday, August	2 / Jueves 2 Agosto
	uadalajara, Jalisco
9:00 - 9:20	Welcoming remarks / Palabras de bienvenida
	Dr. Pedro Brajcich Director General, INIFAP
9:20 - 9:30	Opening Session/ Apertura de la Reunión
	Dr. Caird Rexroad, President of PROCINORTE
9:30 - 9:35	Approval of draft agenda / Aprobación de la agenda propuesta
	Dr. Dr. Caird Rexroad
9:35 – 9:45	Approval of Minutes XIII Meeting of PROCINORTE BOD and follow up/
	Aprobación Memoria XIII Reunion PROCINORTE y seguimiento a acuerdos
	Dr. Caird Rexroad
	Dra. Priscila Henríquez, Executive Secretary of PROCINORTE / Secretaria
	Ejecutiva de PROCINORTE
9:45 – 10:15	Report PROCINORTE activities 2011/ Informe de actividades de PROCINORTE
	2011
	Dra. Priscila Henríquez
10:15 – 10:45	Coffee break / Café
10:45 - 12:00	Task Force Achievements and Strategic Plans Advances/Logros y Avances en
	Planes Estratégicos de Fuerzas de Tarea
	NORGEN: Dr. Fernando de La Torre Sánchez
	Fruits Task Force: Dr. Samuel Salazar
	<ul> <li>Plant Health Task Force: Dr. José Isabel Lopez</li> </ul>
	Animal Health Task Force: Dr. Julio Figueroa-Millán
12:00 - 13:00	Lunch (subject to changes due to hotel schedule)
13:00 - 14:30	Discussion Task Force Achievements and Strategic Plans/ Discusión Avances en
	Planes Estratégicos de Fuerzas de Tarea
	Board of Directors, TF Representatives
14:30 - 15:00	Follow up PROCINORTE Strategic Plan/ Seguimiento al Plan Estratégico de
	PROCINORTE
	Board of Directors
15:00 - 15:30	Coffee break / Café
15:30 - 15:45	Update on Agriculture and Agri-Food Canada Research / Informe situación de
	investigación en el AAFC- Canada



	Dr. Brad Fraleigh
15:45 – 16:10	Results and discussion Electronic Consultation "Research in Forestry, Climate
	Change and Invasive Species"/ Resultados y Discusión de la consulta electrónica
	sobre "Investigación en Forestería, Cambio Climático y especies Invasoras"
	Dra. Priscila Henríquez and Board of Directors
16:10 - 16:30	Proposal "Response to the Highly Pathogenic Avian Influenza Outbreak in
	Mexico" by Animal Health Task Force/ Propuesta de la Fuerza de Tarea de Salud
	Animal "Respuesta a la Epidemia de Influenza Aviar en México"
	Dr. Caird Rexroad
16:30 - 17:00	Presentation PROCINORTE Project "Revitalizing a Cherished Crop: Mango Chain
	Development in Haiti"/ Presentacion de Proyecto "Revitalizing a Cherished Crop:
	Mango Chain Development in Haiti"
	Dra. Priscila Henríquez
18:00: Official dinne	
Friday August 3 / Vi	
Centro Nacional de	Recursos Genéticos (CNRG), Tepatitlán, Jalisco
8:00 -	Travel to CNRG (1 hour from Guadalajara)/ Viaje a CNRG (1 hora de Guadalajara)
9:00 - 10:30	Situation Genetic Resources Germplasm and Information Exchange-
	Agreements/Situación de Intercambio de Germoplasma e Información en
	Recursos Genéticos- Acuerdos
	• Results Beans Project/Resultados de Proyecto de Frijol- Dr. Jorge Acosta,
	INIFAP
	Discussion Board of Directors
10:30 - 11:00	Coffee break / Café
11:00 - 11:15	FORAGRO and GCARD2
	Dr. James French, Technical Director- IICA
	Discussion about G-20
11:15 – 11:45	PROCINORTE Financial Issues and Work Plan 2013 / Asuntos Financieros y Plan de
	Trabajo 2013
	Dra. Priscila Henríquez
11:45-12:00	Additional Business / Asuntos Adicionales
	<ul> <li>Next PROCINORTE meeting (Date &amp; Place) / Próxima Reunión del</li> </ul>
	PROCINORTE (Fecha y Lugar)
12:00 - 13:00	Lunch
13:00 - 15:30	Presentations and Visit CNRG/ Presentaciones y recorrido al CNRG
15:30	Closing/ Cierre



ANNEX 2. PROCINORTE ACTION PLAN 2013

OBJECTIVE 1: Promote dialogue to identify priority research issues common to the three countries and to influence the regional, hemispheric and global agendas.

ACTIONS/ACCIONES	RESPONSIBLE	DEADLINE
1.1 Implement PROCINORTE activities as indicated in the Strategic Plan	ES and BOD	December 2013
1.2 Take advantage of opportunities at relevant meetings to present PROCINORTE purpose, progress and accomplishments	ES and BOD	December 2013
1.3 Complete Business Plan in view of its adoption	The Executive Secretary & BOD	TBD by BOD

OBJECTIVE 2: To facilitate the exchange of experiences, information and training through the building of linkages among public and private country institutions of the Northern region (PROCINORTE) and between the major research and technology transfer actors in the region, hemisphere and the world.

ACTIONS/ACCIONES	RESPONSIBLE	DEADLINE
2.1 Present the accomplishments of PROCINORTE at meetings of agricultural research and technology forums (i.e. FORAGRO and GFAR)	President and ES	December 2013
2.2 Continuously improve and update the PROCINORTE web site with the Task Forces information and BOD reports and other relevant information	ES, IICA, and TF	Ongoing
2.3 Identify issues PROCINORTE wants to collaborate with other PROCI via teleconference with PROCI or other means. Request Executive Secretariats of other PROCIs and FORAGRO to provide information on their activities, programs and priorities.	ES and IICA	Ongoing
2.4 Prepare a project to strengthen capacity among Caribbean research institutions, lead Canada (subject to funding opportunities)	ES, TF and IICA Canada	December 2013

OBJECTIVE 3: To facilitate collaboration among the countries to solve problems of mutual interest.

ACTIONS/ACCIONES	RESPONSIBLE	DEADLINE
3.1. Proactive development of means to address new emerging issues (e.g. videoconferences, calls for proposals, others)	ES and TF	Ongoing
3.2. Send a general communication to TF Chairs regarding national consultations (e.g. the need to focus on issues of tri-lateral interest, results-based work plan and budget, M&E mechanism)	ES	As needed
3.3 Teleconference with Task Forces' Chairs to follow up on Strategic Plar implementation	Task Forces	Ongoing



3.4. Support Action Plans proposed by Task Forces within the allocated budgets	ES	Ongoing
3.5. Execute project Revitalizing a Cherished Crop: Mango Chain Development in Haiti		Dec 2013 - extended to 2014

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**OBJECTIVE 4: Definition of PROCINORTE's institutional issues** 

ACTIONS/ACCIONES	RESPONSIBLE	DEADLINE
4.1 Prepare a mid year report for the BOD emphasizing accomplishments &	ES	July 2013
constrains, both technically and financially, and other updates as necessary		



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